

Corporation of the Township of Chisholm
Municipal Office: 2847 Chiswick Line, RR #4, Powassan, ON P0H 1Z0
(705)724-3526 - Fax (705)724-5099
info@chisholm.ca

Gail Degagne, Mayor
Jennistine Leblond, CAO Clerk-Treasurer

AGENDA

FINANCE COMMITTEE MEETING

Thursday May 5, 2022 6pm

1. Adoption of the Agenda
2. Minutes of April 7, 2022 (Encl.)
3. Review the following:
 - a. Memo from CAO Re: Meeting #4
 - b. Final Reserves
 - c. Tax Ration Spreadsheet
 - d. Education Taxation
 - e. Second Draft of 2022 Budget
4. Discussion:
5. Open Forum
6. Next Finance Meeting
7. Adjournment

TOWNSHIP OF CHISHOLM

FINANCE COMMITTEE MEETING

DATE: April 7, 2022
TIME: 6:00 P.M.
LOCATION: Council Chambers

PRESENT: Mayor Gail Degagne (electronically), Councillors Nunzio Scarfone, Bernadette Kerr, James Gauthier, David Coombs (electronically),
CAO Clerk Treasurer (CAO) Jenny Leblond

REGRETS:

CALL TO ORDER

The meeting was called to order by Mayor at 6:01 p.m.

1.0 ADOPTION OF AGENDA

Resolution 2022-10 (FC)

James Gauthier and Nunzio Scarfone: Be it resolved that the *Agenda* for this meeting be approved as presented.

'Carried'

2.0 ADOPTION OF MINUTES

Resolution 2022-11 (FC)

Bernadette Kerr and Nunzio Scarfone: Be it resolved that council adopt minutes of March 3, 2022 as presented.

'Carried'

3.0 The following was reviewed:

Resolution 2022-12 (FC)

James Gauthier and David Coombs: Be it resolved that the Finance Committee reviewed the following:

- a) Memo from CAO Re: Meeting #3
- b) Final Levies
- c) Final Long Term Debt
- d) First Full Draft of 2022 Budget

'Carried'

4.0 DISCUSSION:

5.0 OPEN FORUM

6.0 SCHEDULE NEXT FINANCE COMMITTEE

May 5, 2022 at 6pm

7.0 ADJOURNMENT

Resolution 2022-13(FC)

James Gauthier and Bernadette Kerr: Be it resolved that we do now adjourn this Finance Committee meeting to meet again May 5, 2022. **'Carried'**

Chairperson, Gail Degagne

CAO Clerk-Treasurer, Jenny Leblond

Corporation of the Township of Chisholm
Municipal Office: 2847 Chiswick Line, RR #4, Powassan, ON P0H 1Z0
(705)724-3526 - Fax (705)724-5099
info@chisholm.ca

Gail Degagne, Mayor
Jennistine Leblond, CAO Clerk-Treasurer

MEMO

To: Council

From: Jenny Leblond, CAO Clerk Treasurer

Date: May 4, 2022

Re: **Finance Meeting #4 for 2022 Budget**

This fourth meeting of the Finance Committee includes the second draft budget package for 2022.

The draft operating budget I presented using the same tax rate as 2021 (0.01202700). There is a 1.22% increase in the assessment from MPAC and this is all due to growth. The assessment for 2022 is \$152,440,800 compared to \$150,598,300 in 2021. Using the 2021 tax rate with the 2022 assessment number increases the levy by \$17,900.08 to \$1,710,772.79.

This following changes and/or notes of interest are below:

- The final estimates came in for the shop expansion at approximately \$500,000. This is significantly higher than the \$100,000 received in funding. Operations Superintendent and CAO decided to reduce the scale of the project to include only expanding 2 of the 4 existing bays. New estimates are not in yet. The \$100,000 in funding must be spent by December 31, 2022. We have this project finishing in 2023 but the \$100,000 will be spent by December 31, 2022.
- Pioneer Road bridge in the capital budget and should be able to be completed this year if contractors can be found. The availability of contractors might have to push the bridge to next year.
- Two new reserves have been created: 1) Transfer for Integrity Commissioner and 2) Transfer to OP/ZBA Review
- The Pioneer Bridge replacement is included in the capital budget.
- Council/Elections – increase in travel for Council and Elections – Vendor. The increase in elections is for Datafix how will be handling majority of the election. This amount is saved by reducing the amount of staff time to allocate to other needs of the township.
- Admin/General Government – minor changes moving the laptops to COVID funding instead of Admin. Insurance is actual
- Fire Dept – no change except insurance is actual
- Public works – few minor changes, insurance is actual, increase in Bridge and Culvert Repairs to repair bridge deck on Beach Road Bridge, some increases in fuel and increase in plans and studies for bi-annual bridge inspections happening in 2022
- Other Expenses/Environmental/Health/Social/Planning – not many changes except for recreation insurance to actual and creating a planning reserve for the OP/ZBA review

Summary of Reserve Funds - 2022 Budget

| Account No. | Account Name | Closing Balance December 31, 2021 | Transfer from Reserves (2022 Budget) | Transfer to Reserves (2022 Budget + Other) | Closing Balance December 31, 2022 |
|--------------------|---------------------------------------|--|---|---|--|
| 1-2-6000-4100 | Reserve - Fire Department | (175,761.73) | | (31,000.00) | (206,761.73) |
| 1-2-6000-4110 | Reserve for Working Funds | (11,134.41) | | | (11,134.41) |
| 1-2-6000-4190 | Reserve for Capital Expenditures | (10,685.00) | | | (10,685.00) |
| 1-2-6000-4212 | Reserve for Recreation Prizes | (1,028.66) | | | (1,028.66) |
| 1-2-6000-4225 | Reserve for Parks Equipment | (2,038.40) | | | (2,038.40) |
| 1-2-6000-4245 | Reserve for One Time Efficiency Grant | (65,085.56) | 65,085.56 | | 0.00 |
| 1-2-6000-4260 | Reserve for Aggregate Pits | (19,600.00) | | | (19,600.00) |
| 1-2-6000-4300 | Reserve for Building Dept. | (17,367.28) | | | (17,367.28) |
| 1-2-6000-4350 | Reserve for Emergency Planning | (1,899.18) | | | (1,899.18) |
| 1-2-6000-4400 | Reserve for Election Expenses | (2,500.00) | | | (2,500.00) |
| 1-2-6000-4402 | Reserve for Landfill Closure | (108,588.59) | | (10,675.00) | (119,263.59) |
| 1-2-6000-4403 | Reserve for Monitoring Wells | 0.00 | | | 0.00 |
| 1-2-6000-4500 | Reserve for Future Road Needs | (40,000.00) | | (20,000.00) | (60,000.00) |
| 1-2-6000-4195 | Reserve for Broadband | (30,000.00) | | | (30,000.00) |
| 1-2-6000-4210 | Reserve for Equipment (PW) | (47,676.00) | | (20,000.00) | (67,676.00) |
| 1-2-6000-4226 | Reserve for Property Clean Up | (12,500.00) | | (2,500.00) | (15,000.00) |
| 1-2-6000-4236 | Reserve for Levies | (60,000.00) | | | (60,000.00) |
| New | Trsf for Integrity Commissioner | | | (1,500.00) | (1,500.00) |
| New | Reserve for OP/ZBA review | | | (12,500.00) | (12,500.00) |
| | TOTAL | (605,864.81) | 65,085.56 | (98,175.00) | (638,954.25) |
| 1-2-9000-8100 | Deferred Revenue - Gas Tax | (86,410.40) | 11,550.00 | | (74,860.40) |
| 1-2-9000-8200 | Deferred Revenue - Other | (84,513.58) | | | (84,513.58) |
| | TOTAL | (170,923.98) | 11,550.00 | 0.00 | (159,373.98) |
| | | (776,788.79) | 76,635.56 | (98,175.00) | (798,328.23) |

2022 TAX RATIO SPREAD SHEET DATA

DRAFT

| CLASS | Category | ASSESSMENT | RATIO | WEIGHTED ASSESSMENT |
|--|----------|-------------|----------|---------------------|
| Residential | RT | 138,447,800 | 1.0000 | 138,447,800 |
| Residential Payment in Lieu | RP | 29,000 | 1.0000 | 29,000 |
| Commercial Occupied | CT | 243,600 | 1.1717 | 285,426 |
| Commercial New Construction | XT | 386,400 | 1.1717 | 452,745 |
| Commercial Vacant (70% of commercial occupied) | CX | 103,000 | 0.82019 | 84,480 |
| Commercial Payment In Lieu | CF | 12,200 | 1.1717 | 14,295 |
| Farmlands | FT | 10,441,600 | 0.2500 | 2,610,400 |
| Landfill Payment in Lieu | HF | 1,700 | 1.123144 | 1,909 |
| Industrial Occupied | IT | 108,700 | 1.1000 | 119,570 |
| Industrial New Construction | JT | - | 1.1000 | - |
| Managed Forests | TT | 794,900 | 0.2500 | 198,725 |
| | | 150,568,900 | | 142,244,350 |
| Exempt | E | 1,871,900 | | |
| | | 152,440,800 | | |

| | 2021 Tax Rate | 2022 Tax Rate | Inc./Dec. in tax rate |
|----------------|---------------|---------------|-----------------------|
| General | 0.01202700 | 0.01202700 | 0.000000% |
| Education | 0.00153000 | 0.00153000 | 0.000000% |
| Total Tax Rate | 0.01355700 | 0.01355700 | 0.000000% |

2021 Assessment = 150,598,300
 2022 Assessment = 152,440,800
 Increase of 1.22% (all growth)

Ratio x Residential Rate = Tax Rate

| | | | |
|--|------------|------------|-------------|
| Res/Residential Payments in Lieu (PIL) | 1.000 x | 0.01202700 | 0.01202700 |
| Commercial Occupied | 1.1717 x | 0.01202700 | 0.01409204 |
| Commercial Excess/Vacant | 0.82019 x | 0.01202700 | 0.00986443 |
| Commercial Payments in Lieu | 1.1717 x | 0.01202700 | 0.01409204 |
| Farmlands | 0.2500 x | 0.01202700 | 0.00300675 |
| Industrial Occupied/New Constr. | 1.10 x | 0.01202700 | 0.01322970 |
| Industrial Excess/Vacant | 0.715 x | 0.01202700 | 0.008599305 |
| Managed Forests | 0.2500 x | 0.01202700 | 0.00300675 |
| Commercial New Construction | 1.1717 x | 0.01202700 | 0.01409204 |
| Landfill Payment In Lieu | 1.123144 x | 0.01202700 | 0.01350805 |

Tax Rate Proof

| | | | |
|-----------------------------|--------------------|------------------|---------------------|
| Residential & Farm | 138,447,800 x | 0.01202700 | 1,665,111.69 |
| Residential PIL | 29,000 x | 0.01202700 | 348.78 |
| Commercial Occupied | 243,600 x | 0.01409204 | 3,432.82 |
| Commercial Excess/Vacant | 103,000 x | 0.00986443 | 1,016.04 |
| Commercial PIL | 12,200 x | 0.01409204 | 171.92 |
| Farmlands | 10,441,600 x | 0.00300675 | 31,395.28 |
| Industrial Occupied | 108,700 x | 0.01322970 | 1,438.07 |
| Managed Forests | 794,900 x | 0.00300675 | 2,390.07 |
| Industrial New Construction | - x | 0.01322970 | 0.00 |
| Commercial New Construction | 386,400 x | 0.01409204 | 5,445.16 |
| Landfill Payment In Lieu | 1,700 x | 0.01350805 | 22.96 |
| | <u>150,568,900</u> | 2022 Levy | <u>1,710,772.79</u> |
| | | 2021 Levy | <u>1,692,872.71</u> |
| | | Increase of | 17,900.08 |

BREAKDOWN OF COMMERCIAL EDUCATION TAXATION - 2022

| | | |
|---------------------------------------|--------------------|-----------------|
| Commercial Occupied | 243,600 x 0.880 | |
| English Public | 54.035 | 1,158.34 |
| English Separate | 18.746 | 401.85 |
| French Public | 7.82 | 167.64 |
| French Separate | 19.399 | 415.85 |
| | | 2,143.68 |
| Commercial Excess/Vacant | 103,000 x 0.616 | |
| | [70% of 0.880] | |
| English Public | 54.0356 | 342.84 |
| English Separate | 18.746 | 118.94 |
| French Public | 7.82 | 49.62 |
| French Separate | 19.399 | 123.08 |
| | | 634.48 |
| Commercial New Construction | 386,400 x 0.880 | |
| English Public | 54.035 | 1,837.36 |
| English Separate | 18.746 | 637.42 |
| French Public | 7.82 | 265.91 |
| French Separate | 19.399 | 659.63 |
| | | 3,400.32 |
| Commercial Payments In Lieu | 12,200 x 0.980 | |
| English Public | 54.035 | 64.61 |
| English Separate | 18.746 | 22.41 |
| French Public | 7.82 | 9.35 |
| French Separate | 19.399 | 23.19 |
| | | 119.56 |
| Industrial Occupied/New Const. | 108,700 x 0.643693 | |
| English Public | 54.035 | 378.08 |
| English Separate | 18.746 | 131.16 |
| French Public | 7.82 | 54.72 |
| French Separate | 19.399 | 135.73 |
| | | 699.69 |
| Landfill | 1700 x 0.752763 | |
| English Public | 54.035 | 6.92 |
| English Separate | 18.746 | 2.40 |
| French Public | 7.82 | 1.00 |
| French Separate | 19.399 | 2.48 |
| | | 12.80 |
| Total Assessment | 855,600 | 7,010.53 |

| |
|---|
| COMMERCIAL AND INDUSTRIAL EDUCATION - 2022 |
|---|

English-Public

| | |
|-------------------------|------------|
| Commercial Occupied | 1,158.34 |
| Commercial Excess/ Vac. | 342.84 |
| Commercial New | 1,837.36 |
| Commercial PIL | 64.61 |
| Industrial | 378.08 |
| Landfill | 6.92 |
| | <hr/> |
| | \$3,788.15 |

English-Separate

| | |
|------------------------|------------|
| Commercial Occupied | 401.85 |
| Commercial Excess/Vac. | 118.94 |
| Commercial New | 637.42 |
| Commercial PIL | 22.41 |
| Industrial | 131.16 |
| Landfill | 2.40 |
| | <hr/> |
| | \$1,314.18 |

French-Public

| | |
|------------------------|----------|
| Commercial Occupied | 167.64 |
| Commercial Excess/Vac. | 49.62 |
| Commercial New | 265.91 |
| Commercial PIL | 9.35 |
| Industrial | 54.72 |
| Landfill | 1.00 |
| | <hr/> |
| | \$548.24 |

French-Separate

| | |
|------------------------|------------|
| Commercial Occupied | 415.85 |
| Commercial Excess/Vac. | 123.08 |
| Commercial New | 659.63 |
| Commercial PIL | 23.19 |
| Industrial | 135.73 |
| Landfill | 2.48 |
| | <hr/> |
| | \$1,359.96 |

| | |
|--------------|-------------------|
| TOTAL | \$7,010.53 |
|--------------|-------------------|

| | | |
|---|--|--|
| RESIDENTIAL EDUCATION REQUISITION - 2022 | | |
|---|--|--|

| Residential Taxable | Assessment x Rate | Requisition |
|----------------------------|--------------------------|--------------------|
| English-Public | 114,763,069 x .153 | 175,587.50 |
| English-Separate | 11,517,502 x .153 | 17,621.78 |
| French-Public | 2,354,193 x .153 | 3,601.91 |
| French-Separate | 9,813,036 x .153 | 15,013.94 |
| | 138,447,800 | 211,825.13 |

Res PIL

| | | |
|----------------|---------------|--------------|
| English-Public | 29,000 x .153 | 44.37 |
| | 29,000 | |

Farmlands - Taxable

| | | |
|------------------|--------------------|-----------------|
| English-Public | 9,747,100 x .03825 | 3,728.27 |
| English-Separate | 543,200 x .03825 | 207.77 |
| French-Public | | |
| French-Separate | 151,300 x .03825 | 57.87 |
| | 10,441,600 | 3,993.91 |

Managed Forests

| | | |
|------------------|------------------|---------------|
| English-Public | 632,591 x .03825 | 241.97 |
| English-Separate | 99,336 x .03825 | 38.00 |
| French-Public | 60,141 x .03825 | 23.00 |
| French-Separate | 2,832 x .03825 | 1.08 |
| | 794,900 | 304.05 |

| | | |
|-------------------------|--------------------|---------------------|
| TOTAL ASSESSMENT | 149,713,300 | \$216,167.46 |
|-------------------------|--------------------|---------------------|

Residential Education Totals - 2022

| English Public | |
|-----------------------|---------------------|
| Residential | 175,587.50 |
| PIL | 44.37 |
| Farmlands | 3,728.27 |
| Managed Forests | 241.97 |
| | <hr/> |
| | \$179,602.11 |

| English Separate | |
|-------------------------|--------------------|
| Res/Farm | 17,621.78 |
| Farmlands | 207.77 |
| Managed Forests | 38.00 |
| | <hr/> |
| | \$17,867.55 |

| French Public | |
|----------------------|-------------------|
| Res/Farm | 3,601.91 |
| Farmlands | 0.00 |
| Managed Forests | 23 |
| | <hr/> |
| | \$3,624.91 |

| French Separate | |
|------------------------|--------------------|
| Res/Farm | 15,013.94 |
| Farmlands | 57.87 |
| Managed Forests | 1.08 |
| | <hr/> |
| | \$15,072.89 |

TOTAL **\$216,167.46**

Budget Summary

Second Draft May 5, 2022

| | Proposed Budget 2022 | ACTUALS 2021 to date | Prior Year Budget 2021 | % Change between budget yrs | Projected 2023 | Projected 2024 |
|-------------------------------|----------------------|----------------------|------------------------|-----------------------------|---------------------|---------------------|
| REVENUE | -\$ 2,579,937 | -\$ 2,710,325 | -\$ 2,708,043 | -4.73% | -\$ 2,437,557 | -\$ 2,439,836 |
| EXPENSES | | | | | | |
| Fire Dept | \$ 137,793 | \$ 122,930 | \$ 129,060 | 6.77% | \$ 139,171 | \$ 140,562 |
| Public Works | \$ 1,010,200 | \$ 991,974 | \$ 1,026,149 | -1.55% | \$ 1,020,302 | \$ 1,030,505 |
| Council & Election | \$ 39,200 | \$ 18,258 | \$ 18,350 | 113.62% | \$ 23,250 | \$ 23,250 |
| Admin and Gen Govt | \$ 569,679 | \$ 521,550 | \$ 525,111 | 8.49% | \$ 405,989 | \$ 410,049 |
| Environmental | \$ 138,262 | \$ 135,577 | \$ 129,208 | 7.01% | \$ 139,645 | \$ 141,041 |
| Health/Social/Recreation/Plan | \$ 450,153 | \$ 675,227 | \$ 645,505 | -30.26% | \$ 457,636 | \$ 464,032 |
| Other Expenses | \$ 234,649 | \$ 244,811 | \$ 234,660 | 0.00% | \$ 236,989 | \$ 239,352 |
| Total Expenses | \$ 2,579,937 | \$ 2,710,327 | \$ 2,708,043 | 104.06% | \$ 2,422,982 | \$ 2,448,792 |
| (Surplus)/Deficit | \$ 0 | \$ 2 | \$ - | | -\$ 14,575 | \$ 8,956 |

Transfers into Reserves Summary:

| | |
|--|---------------|
| Transfer to Reserves for Broadband | - |
| Transfer to Reserves Fire Dept | 31,000 |
| Reserve for Future road needs | 20,000 |
| Trsfr to Reserves Landfill Closure | 10,675 |
| Transfer to Reserves for Working Funds | - |
| Trsf to Reserves for Equipment | 20,000 |
| Trsf for Integrity Commissioner | 1,500 |
| Trsf to Property Clean up Reserves | 2,500 |
| Trsf to OP/ZBA review | 12,500 |
| | <u>98,175</u> |

As per budget policy, contribute, at a minimum of, 5% of previous year tax levy into capital expenditures; current year or reserves

| | |
|---------------------|---------------|
| Prior Year tax levy | (1,677,298) |
| times 5% | 83,865 |

| REVENUE | | | | | | Second Draft May 5, 2022 | | | |
|--|--------------------------------------|----------------------|----------------------|------------------------|----------|--|----------------|----------------|----------|
| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 to date | Prior Year Budget 2021 | % Change | Comments on Proposed 2020 Budget | Projected 2023 | Projected 2024 | Comments |
| Cemetery Revenue | | | | | | | | | |
| 1-3-0000-1000 | Sale of Plots | -\$ 600 | -\$ 121 | -\$ 250 | 140.00% | | -\$ 250 | -\$ 250 | |
| 1-3-0000-2000 | General Revenue - Cemetery | -\$ 500 | -\$ 478 | -\$ 750 | -33.33% | | -\$ 750 | -\$ 750 | |
| General Taxation | | | | | | | | | |
| 1-3-1000-1000 | Residential and Farm | -\$ 1,710,773 | -\$ 1,677,298 | -\$ 1,692,873 | 1.06% | 0% change to tax rate | -\$ 1,692,873 | -\$ 1,692,873 | |
| 1-3-1000-2000 | Commercial & Industrial | | -\$ 15,575 | | #DIV/0! | | \$ - | \$ - | |
| 1-3-1000-4000 | General - Supplementary Taxes | | -\$ 33,623 | | #DIV/0! | | \$ - | \$ - | |
| 1-3-1000-5000 | General - Taxes Written Off | | \$ 12,898 | | #DIV/0! | | \$ - | \$ - | |
| Taxation School Boards | | | | | | | | | |
| 1-3-1100-1000 | English Public Levy | | -\$ 180,000 | -\$ 177,846 | -100.00% | | \$ - | \$ - | |
| 1-3-1200-1000 | French Public Levy | | -\$ 3,256 | -\$ 2,934 | -100.00% | | \$ - | \$ - | |
| 1-3-1300-1000 | English Separate Levy | | -\$ 18,362 | -\$ 17,599 | -100.00% | | \$ - | \$ - | |
| 1-3-1400-1000 | Fench Separate Levy | | -\$ 14,997 | -\$ 14,997 | -100.00% | | \$ - | \$ - | |
| 1-3-1500-1000 | Education - Commercial Industrial | | -\$ 6,692 | -\$ 8,980 | -100.00% | | \$ - | \$ - | |
| Unconditional Grants Provincial | | | | | | | | | |
| 1-3-4200-5120 | Ontario Municipal Partnership Fund | -\$ 515,800 | -\$ 517,100 | -\$ 525,700 | -1.88% | confirmed | -\$ 515,800 | -\$ 515,800 | |
| Federal Grants | | | | | | | | | |
| 1-3-5100-5720 | Federal Government | -\$ 2,994 | -\$ 2,994 | | #DIV/0! | Can Summer Job | -\$ 3,024 | -\$ 3,054 | |
| Conditional Grants (Provincial) | | | | | | | | | |
| 1-3-5200-5200 | Wolf Damage Grants | | -\$ 594 | | #DIV/0! | | \$ - | \$ - | |
| 1-3-5200-5220 | Other Grants | -\$ 50,000 | | | | FCM grant | | | |
| 1-3-5200-5300 | Infrastructure Grants | | | | #DIV/0! | | \$ - | \$ - | |
| 1-3-5200-5325 | Other Provincial Grants | -\$ 80,084 | -\$ 41,577 | | #DIV/0! | \$22,986 Intake 3, \$37,098 intake 2, \$20,000 from deferred for COVID | -\$ 80,885 | -\$ 81,694 | |
| 1-3-5200-5355 | Drainage Grant Revenue | -\$ 8,000 | -\$ 1,634 | -\$ 8,000 | 0.00% | | -\$ 8,080 | -\$ 8,161 | |
| 1-3-5200-5356 | Drainage Recoverable - Owners | | -\$ 4,091 | | #DIV/0! | | \$ - | \$ - | |
| Adminsitration Revenue | | | | | | | | | |
| 1-3-6100-1910 | Rev Re:Mandatory Septic Inspections | -\$ 1,500 | | -\$ 600 | 150.00% | | -\$ 1,515 | -\$ 1,530 | |
| 1-3-6100-5785 | Newsletter Advertising | -\$ 300 | -\$ 290 | -\$ 700 | -57.14% | | -\$ 303 | -\$ 306 | |
| NEW | Filming Permits | -\$ 250 | | | | | -\$ 253 | -\$ 255 | |
| 1-3-6100-5900 | Bylaw Enforcement recovery | -\$ 10,000 | | | | from municipalities sharing MLEO | -\$ 10,100 | -\$ 10,201 | |
| 1-3-6100-7770 | Tax Certificate | -\$ 2,500 | -\$ 2,580 | -\$ 2,500 | 0.00% | | -\$ 2,525 | -\$ 2,550 | |
| 1-3-6100-7800 | Tax Registration Revenue | -\$ 1,000 | -\$ 2,650 | -\$ 1,000 | 0.00% | | -\$ 1,010 | -\$ 1,020 | |
| 1-3-6100-7900 | Provincial Offences Net Revenue | | \$ - | -\$ 400 | -100.00% | | \$ - | \$ - | |
| Building Revenue | | | | | | | | | |
| 1-3-6200-7240 | Building Permits | -\$ 20,000 | -\$ 31,675 | -\$ 18,000 | 11.11% | | -\$ 20,200 | -\$ 20,402 | |
| 1-3-6200-7250 | Transfer from Res - Building Dept | | | | #DIV/0! | | \$ - | \$ - | |
| Animal Control Revenue | | | | | | | | | |
| 1-3-6300-7210 | Dog Taxes Collected | -\$ 1,500 | -\$ 1,347 | -\$ 2,000 | -25.00% | | -\$ 1,515 | -\$ 1,530 | |
| 1-3-6300-7220 | Dog Taxes Collect. By Animal Control | | | -\$ 150 | -100.00% | | \$ - | \$ - | |

| | | | | | | | | | |
|--------------------------------|-------------------------------------|----------------------|----------------------|----------------------|---------------|---------|---|----------------------|----------------------|
| 1-3-6300-7400 | Pound Fees and Fines | | | | | #DIV/0! | | \$ - | \$ - |
| Roads Revenue | | | | | | | | | |
| 1-3-6400-7740 | Roads Revenue | -\$ 7,500 | -\$ 13,947 | -\$ 4,000 | 87.50% | | includes driveway culvert installs, scrap metal, misc. | -\$ 7,575 | -\$ 7,651 |
| 1-3-6400-7760 | Aggregate Resources Revenue | -\$ 3,500 | -\$ 5,300 | -\$ 2,500 | 40.00% | | | -\$ 3,535 | -\$ 3,570 |
| Fire Department Revenue | | | | | | | | | |
| 1-3-6500-5795 | Fire Dept Revenue | | | | | #DIV/0! | | \$ - | \$ - |
| Environmental Revenue | | | | | | | | | |
| 1-3-6700-7535 | Recycling Revenue | -\$ 18,000 | -\$ 17,932 | -\$ 17,613 | 2.20% | | | -\$ 18,180 | -\$ 18,362 |
| 1-3-6700-7540 | Tipping Fees | -\$ 2,500 | -\$ 9,845 | -\$ 1,800 | 38.89% | | | -\$ 2,525 | -\$ 2,550 |
| 1-3-6700-7542 | Electronics Removal | | -\$ 97 | \$ - | #DIV/0! | | | \$ - | \$ - |
| 1-3-6700-7545 | Scrap Metal Removal | -\$ 2,500 | -\$ 3,654 | -\$ 1,500 | 66.67% | | | -\$ 2,525 | -\$ 2,550 |
| Planning Revenue | | | | | | | | | |
| 1-3-6800-7780 | Zoning Fees | -\$ 3,000 | -\$ 1,425 | -\$ 4,000 | -25.00% | | | -\$ 3,030 | -\$ 3,060 |
| 1-3-6800-7781 | Deposits - Zoning By-Law Fees | | | | | #DIV/0! | | \$ - | \$ - |
| 1-3-6800-7782 | Recoverable Planning Expenses | | | | | #DIV/0! | | \$ - | \$ - |
| 1-3-6800-7785 | Severance Application Fees | -\$ 10,000 | -\$ 14,077 | -\$ 2,500 | 300.00% | | | -\$ 10,100 | -\$ 10,201 |
| 1-3-6800-7795 | Minor Variance Fees | -\$ 1,000 | -\$ 1,950 | -\$ 1,000 | 0.00% | | | -\$ 1,010 | -\$ 1,020 |
| 1-3-6800-7800 | Admin Fees - Road Allowances | -\$ 500 | -\$ 1,000 | -\$ 500 | 0.00% | | | -\$ 505 | -\$ 510 |
| 1-3-6800-7805 | Deposits - Lakeshore Road Allowance | | | | | #DIV/0! | | \$ - | \$ - |
| 1-3-6800-7810 | Frontage Fees | -\$ 5,000 | -\$ 913 | -\$ 3,000 | 66.67% | | | -\$ 5,050 | -\$ 5,101 |
| 1-3-6800-7820 | Planning Fees | | -\$ 1,075 | | | #DIV/0! | | \$ - | \$ - |
| Other Revenue | | | | | | | | | |
| 1-3-8000-5000 | Interest Income | -\$ 3,500 | -\$ 2,600 | -\$ 4,500 | -22.22% | | | -\$ 3,535 | -\$ 3,570 |
| 1-3-8000-7510 | Penalties - Current Taxes | -\$ 18,000 | -\$ 20,362 | -\$ 18,000 | 0.00% | | | -\$ 18,180 | -\$ 18,362 |
| 1-3-8000-7520 | Interest - Tax Arrears | -\$ 17,000 | -\$ 21,207 | -\$ 17,000 | 0.00% | | | -\$ 17,170 | -\$ 17,342 |
| 1-3-8000-9100 | Other Revenue | -\$ 1,500 | -\$ 5,323 | -\$ 1,500 | 0.00% | | | -\$ 1,515 | -\$ 1,530 |
| 1-3-8000-9905 | Cont. from Reserves - Working Funds | -\$ 4,000 | | -\$ 11,134 | -64.07% | | | -\$ 4,040 | -\$ 4,080 |
| 1-3-8000-9915 | Cont. from Capital Fund | | | | | #DIV/0! | | \$ - | \$ - |
| 1-3-8000-9920 | Cont. from Reserves - Rd Equip | | | | | #DIV/0! | | \$ - | \$ - |
| 1-3-8000-9921 | Cont from Reserves - Roads Exp | | | | | #DIV/0! | | \$ - | \$ - |
| 1-3-8000-9955 | Contribution from Reserve - Gas Tax | -\$ 11,550 | -\$ 33,450 | -\$ 45,000 | -74.33% | | | | |
| 1-3-8000-9960 | Contribution from reserves - FD | | | | | #DIV/0! | | \$ - | \$ - |
| 1-3-8000-9977 | Cont from Res for Emerg. Planning | | | | | #DIV/0! | | \$ - | \$ - |
| 1-3-8000-9979 | Cont from Res - Monitoring Wells | | | | | #DIV/0! | | \$ - | \$ - |
| | Cont from Res - COVID | | -\$ 12,132 | -\$ 20,000 | | | | | |
| | Cont from Res - Efficiencies | -\$ 65,085 | | -\$ 77,217 | | | | | |
| | TOTAL REVENUE | -\$ 2,579,936 | -\$ 2,710,325 | -\$ 2,708,043 | -4.73% | | | -\$ 2,437,557 | -\$ 2,439,836 |

Budget Prep

Second Draft May 5, 2022

Department: 1-3-0100- Council

| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | Projected 2023 | Projected 2024 | Comments |
|-----------|--------------------------------|----------------------|------------------|------------------------|---------------|--|------------------|------------------|----------|
| 1110 | Remuneration | \$ 18,000 | \$ 16,290 | \$ 15,500 | 16.13% | increase in remuneration | \$ 20,000 | \$ 20,000 | |
| 1120 | Travel and Conferences | \$ 7,500 | \$ 851 | \$ 750 | 900.00% | increase in per diems, attending OGRA,FONOM and AMO | \$ 2,500 | \$ 2,000 | |
| 1130 | Other Expenses | \$ 500 | \$ 543 | \$ 200 | 150.00% | | \$ 250 | \$ 250 | |
| 1141 | CPP premium | \$ 300 | \$ 256 | \$ 100 | 200.00% | | \$ 200 | \$ 200 | |
| 1150 | EHT premium | \$ 350 | \$ 318 | \$ 300 | 16.67% | | \$ 300 | \$ 300 | |
| 1160 | Integrity Commissioner | \$ 300 | | \$ 1,500 | -80.00% | annual retainer | | | |
| NEW | Trsf to Integrity Comm Reserve | \$ 1,500 | \$ - | \$ - | #DIV/0! | | | | |
| | TOTALS | \$ 28,450 | \$ 18,258 | \$ 18,350 | 55.04% | | \$ 23,250 | \$ 23,250 | |

Department: 1-3-0200- Elections

| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | Projected 2023 | Projected 2024 | Comments |
|-----------|-------------------------------|----------------------|--------------|------------------------|----------------|---|----------------|----------------|----------|
| 1310 | Remuneration - Election Staff | \$ 1,000 | \$ - | \$ - | #DIV/0! | May need to hire help to count ballots | \$ - | \$ - | |
| | Vendor | \$ 7,400 | | | | Mail in voting | | | |
| 1320 | Supplies and Services | \$ 2,350 | \$ - | \$ - | #DIV/0! | Postage, Can Post account, ballot boxes, etc. | \$ - | \$ - | |
| | TOTALS | \$ 10,750 | \$ - | \$ - | #DIV/0! | | \$ - | \$ - | |

| | | | | |
|---------------|------------------|------------------|------------------|----------------|
| TOTALS | \$ 39,200 | \$ 18,258 | \$ 18,350 | 113.62% |
|---------------|------------------|------------------|------------------|----------------|

| | |
|------------------|------------------|
| \$ 23,250 | \$ 23,250 |
|------------------|------------------|

| Department: 1-4-0300 Admin | | | | | | | Projected 2023 | Projected 2024 | Comments |
|--------------------------------|--|----------------------|--------------|------------------------|----------|---|----------------|----------------|----------|
| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | | | | |
| 1141 | CPP Premium | \$ 8,172 | \$ 7,236 | \$ 8,219 | -0.57% | | \$ 8,254 | \$ 8,336 | |
| 1410 | Salaries Admin | \$ 215,471 | \$ 203,263 | \$ 210,170 | 2.52% | | \$ 217,626 | \$ 219,802 | |
| 1430 | Training | \$ 1,000 | \$ 859 | \$ 1,000 | 0.00% | | \$ 1,010 | \$ 1,020 | |
| 1440 | Travel Conferences & Other | \$ 1,000 | \$ 293 | \$ 1,000 | 0.00% | | \$ 1,010 | \$ 1,020 | |
| 1460 | EI Premium | \$ 4,416 | \$ 3,810 | \$ 4,171 | 5.86% | | \$ 4,460 | \$ 4,504 | |
| 1470 | EHT Premiums | \$ 4,202 | \$ 4,114 | \$ 4,098 | 2.53% | | \$ 4,244 | \$ 4,286 | |
| 1476 | OMERS | \$ 16,186 | \$ 15,448 | \$ 18,915 | -14.43% | | \$ 16,348 | \$ 16,511 | |
| 1480 | Group Insurance Benefits | \$ 13,673 | \$ 13,538 | \$ 18,444 | -25.87% | | \$ 13,810 | \$ 13,948 | |
| 1485 | Health and Safety | \$ 100 | \$ - | \$ 100 | 0.00% | | \$ 101 | \$ 102 | |
| 1490 | WSIB Premiums | \$ 7,175 | \$ 7,026 | \$ 10,845 | -33.84% | | \$ 7,247 | \$ 7,319 | |
| 1498 | Office Expenses | \$ 8,500 | \$ 6,534 | \$ 7,500 | 13.33% | roof repairs | \$ 8,585 | \$ 8,671 | |
| 1499 | Cap. Office Construction | | | | #DIV/0! | | \$ - | \$ - | |
| 1520 | Insurance | \$ 30,700 | \$ 26,444 | \$ 27,124 | 13.19% | | \$ 31,007 | \$ 31,317 | |
| 1530 | Contracted Office Services | \$ 2,700 | \$ 3,100 | \$ 2,700 | 0.00% | | \$ 2,727 | \$ 2,754 | |
| 1540 | Computer Software Expenses | \$ 10,000 | \$ 9,990 | \$ 11,000 | -9.09% | | \$ 10,100 | \$ 10,201 | |
| 1610 | Office Supplies | \$ 5,000 | \$ 4,046 | \$ 5,000 | 0.00% | | \$ 5,050 | \$ 5,101 | |
| 1620 | Telephone, Fax, Teleconference | \$ 6,500 | \$ 7,270 | \$ 5,500 | 18.18% | | \$ 6,565 | \$ 6,631 | |
| 1621 | Cell phone | \$ 900 | \$ 1,172 | \$ 1,000 | -10.00% | | \$ 909 | \$ 918 | |
| 1630 | Postage | \$ 5,000 | \$ 4,673 | \$ 5,000 | 0.00% | | \$ 5,050 | \$ 5,101 | |
| 1660 | Sub and Magazines | \$ 3,100 | \$ 3,436 | \$ 3,100 | 0.00% | | \$ 3,131 | \$ 3,162 | |
| 1710 | Office Equipment | \$ 1,000 | | \$ 500 | 100.00% | Head sets for phone system - X2 | \$ 1,010 | \$ 1,020 | |
| 1720 | Computer Equipment | \$ 500 | | \$ 460 | 8.70% | | \$ 505 | \$ 510 | |
| 1735 | Miscellaneous | | \$ 6,225 | \$ 750 | -100.00% | | \$ - | \$ - | |
| Department: 1-4-0400- Gen Govt | | | | | | | Projected 2023 | Projected 2024 | Comments |
| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | | | | |
| 1669 | Modernization Intake 3 | \$ 30,528 | | | | online citizen portal | | | |
| 1670 | Audit Fees | \$ 14,000 | \$ 13,753 | \$ 14,500 | -3.45% | | \$ 14,140 | \$ 14,281 | |
| 1671 | Modernization Intake 2 | \$ 52,098 | | | | AM software and debit | | | |
| 1672 | Service Delivery Review Expenses | \$ - | \$ 7,902 | \$ - | #DIV/0! | | \$ - | \$ - | |
| 1673 | COVID expenses | \$ 20,000 | \$ 8,675 | \$ 20,000 | | traveling laptop for admin, laptop for OP | | | |
| 1675 | Tax Registration Expenses | \$ 3,300 | \$ 3,100 | \$ 3,300 | 0.00% | | \$ 3,333 | \$ 3,366 | |
| 1680 | Legal Fees | \$ 7,500 | \$ 28,231 | \$ 10,000 | -25.00% | | \$ 7,575 | \$ 7,651 | |
| 1690 | Advertising | \$ 500 | \$ - | \$ 500 | 0.00% | | \$ 505 | \$ 510 | |
| 1700 | Civic Addressing | | | | #DIV/0! | | \$ - | \$ - | |
| 1720 | Receptions | \$ 500 | \$ 457 | \$ 750 | -33.33% | | \$ 505 | \$ 510 | |
| 1740 | Interest Expense (Operating Loan) | \$ 500 | \$ 4,138 | \$ 500 | 0.00% | | \$ 505 | \$ 510 | |
| 1750 | Bank Charges | \$ 1,200 | \$ 1,182 | \$ 1,200 | 0.00% | | \$ 1,212 | \$ 1,224 | |
| 1800 | Awards and Recognition | \$ 400 | \$ - | \$ 400 | 0.00% | | \$ 404 | \$ 408 | |
| 1810 | General Donations | \$ 1,500 | \$ 1,678 | \$ 1,500 | 0.00% | | \$ 1,515 | \$ 1,530 | |
| 1825 | Transfer to Reserves Computer Software | | | | #DIV/0! | | \$ - | \$ - | |
| 1826 | Transfer to Reserves Office Improv. | | | | #DIV/0! | | \$ - | \$ - | |
| 1828 | Transfer to Reserves for Working Funds | | | | #DIV/0! | | \$ - | \$ - | |
| 1829 | Transfer to Reserves for Broadband | | \$ 10,000 | \$ 10,000 | -100.00% | | \$ - | \$ - | |
| 2700 | Consulting Fees - HR | \$ - | \$ 15,085 | \$ 12,000 | -100.00% | | \$ - | \$ - | |
| 2770 | Property Assessment (MPAC) | \$ 25,275 | \$ 25,376 | \$ 25,643 | -1.44% | confirmed | \$ 25,527 | \$ 25,783 | |
| 2805 | Website | \$ 2,000 | \$ 1,364 | \$ 1,005 | 99.00% | \$100/mth emails plus \$500 website | \$ 2,020 | \$ 2,040 | |

| | | | | | | | | | |
|------|--------------------------|-------------------|-------------------|-------------------|--------------|--|-------------------|-------------------|--|
| 5330 | One time Efficencies | \$ 65,084 | \$ 12,132 | \$ 77,217 | -15.71% | | \$ 65,735 | \$ 66,392 | |
| | Transfer to Levy Reserve | | \$ 60,000 | | | | | | |
| | TOTALS | \$ 569,679 | \$ 521,550 | \$ 525,111 | 8.49% | | \$ 405,989 | \$ 410,049 | |

Budget Prep

Second Draft May 5, 2022

Department: 1-4-0500- Fire Dept.

| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | Projected 2023 | Projected 2024 | Comments |
|---------------|-----------------------------|----------------------|-------------------|------------------------|--------------|--|-------------------|-------------------|----------|
| 1141 | CPP | \$ 625 | \$ 619 | \$ 625 | | | \$ 631 | \$ 638 | |
| 1460 | EI | | \$ - | | | | \$ - | \$ - | |
| 1480 | EHT | \$ 275 | \$ 254 | \$ 275 | 0 | | \$ 278 | \$ 281 | |
| 2125 | Materials and Supplies | \$ 1,200 | \$ 1,208 | \$ 1,200 | 0.00% | | \$ 1,212 | \$ 1,224 | |
| 2130 | Building Maintenance | \$ 2,500 | \$ 751 | \$ 1,500 | 66.67% | increase for roof repairs | \$ 2,525 | \$ 2,550 | |
| 2135 | Communications | \$ 5,000 | \$ 4,332 | \$ 4,000 | 25.00% | app to send out pages for \$600 | \$ 5,050 | \$ 5,101 | |
| 2140 | Training | \$ 7,000 | \$ 820 | \$ 2,000 | 250.00% | big changes coming with standardized testing, sea container for training | \$ 7,070 | \$ 7,141 | |
| 2145 | Insurance | \$ 20,418 | \$ 18,429 | \$ 18,910 | 7.97% | | \$ 20,622 | \$ 20,828 | |
| 2146 | WSIB | \$ 7,800 | \$ 7,688 | \$ 7,500 | 4.00% | | \$ 7,878 | \$ 7,957 | |
| 2150 | Equipment Maintenance | \$ 10,000 | \$ 7,600 | \$ 10,000 | 0.00% | | \$ 10,100 | \$ 10,201 | |
| 2155 | Fire Agreement - MNR | \$ 175 | \$ 175 | \$ 175 | 0.00% | | \$ 177 | \$ 179 | |
| 2160 | Health and Safety | \$ 4,500 | \$ 4,302 | \$ 4,000 | 12.50% | | \$ 4,545 | \$ 4,590 | |
| 2165 | Radio Equipment | \$ 2,500 | \$ - | \$ 2,000 | 25.00% | | \$ 2,525 | \$ 2,550 | |
| 2180 | Gas and Oil | \$ 2,250 | \$ 2,426 | \$ 2,250 | 0.00% | | \$ 2,273 | \$ 2,295 | |
| 2185 | Clothing | \$ 3,000 | \$ 5,225 | \$ 4,400 | -31.82% | | \$ 3,030 | \$ 3,060 | |
| 2190 | Travel and Conferences | \$ 1,000 | \$ 458 | \$ 1,000 | 0.00% | | \$ 1,010 | \$ 1,020 | |
| 2192 | Per Diem | \$ 2,500 | \$ - | \$ 1,200 | 108.33% | | \$ 2,525 | \$ 2,550 | |
| 2195 | Salaries (points) | \$ 8,250 | \$ 8,250 | \$ 8,250 | 0.00% | | \$ 8,333 | \$ 8,416 | |
| 2200 | Honorarium | \$ 16,375 | \$ 16,375 | \$ 16,375 | 0.00% | | \$ 16,539 | \$ 16,704 | |
| 2210 | Fire Fighter Recognition | \$ 2,100 | \$ 2,100 | \$ 2,100 | 0.00% | | \$ 2,121 | \$ 2,142 | |
| 2225 | Advertising | \$ 150 | \$ - | \$ 150 | 0.00% | | \$ 152 | \$ 153 | |
| 2230 | Memberships & Subscriptions | \$ 425 | \$ 409 | \$ 400 | 6.25% | | \$ 429 | \$ 434 | |
| 2235 | Heat and Hydro | \$ 5,000 | \$ 4,190 | \$ 6,000 | -16.67% | | \$ 5,050 | \$ 5,101 | |
| 2240 | Fire Prevention | \$ 750 | \$ 511 | \$ 750 | 0.00% | | \$ 758 | \$ 765 | |
| 2245 | Small Equipment | \$ 3,000 | \$ 1,068 | \$ 3,000 | 0.00% | | \$ 3,030 | \$ 3,060 | |
| 2250 | Transfer to Reserves | \$ 31,000 | \$ 31,000 | \$ 31,000 | 0.00% | | \$ 31,310 | \$ 31,623 | |
| | Fire Dept Grant | | \$ 4,740 | | | | | | |
| 2255 | Capital Expenditures | \$ - | \$ - | \$ - | #DIV/0! | | \$ 0 | \$ 0 | |
| TOTALS | | \$ 137,793 | \$ 122,930 | \$ 129,060 | 6.77% | | \$ 139,171 | \$ 140,562 | |

Budget Prep

Second Draft May 5, 2022

Department: 1-4-1100- Public Works

| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | Projected 2023 | Projected 2024 | Comments |
|-----------|-------------------------------------|----------------------|--------------|------------------------|----------|---|----------------|----------------|----------|
| 1141 | CPP | \$ 13,209 | \$ 13,143 | \$ 12,669 | 4.27% | | 13,342 | 13,475 | |
| 1460 | EI | \$ 5,310 | \$ 5,151 | \$ 5,706 | -6.93% | | 5,364 | 5,417 | |
| 1476 | Benefits - OMERS | \$ 24,770 | \$ 24,268 | \$ 24,464 | 1.25% | | 25,018 | 25,268 | |
| 3110 | Wages | \$ 288,420 | \$ 255,559 | \$ 277,818 | 3.82% | | 291,305 | 294,218 | |
| 3115 | Gravel | \$ 25,000 | \$ 23,149 | \$ 31,424 | -20.44% | | 25,250 | 25,503 | |
| 3116 | Sand and Salt | \$ 35,000 | \$ 35,987 | \$ 30,000 | 16.67% | | 35,350 | 35,704 | |
| 3117 | Calcium | \$ 75,000 | \$ 78,222 | \$ 75,000 | 0.00% | | 75,750 | 76,508 | |
| 3118 | Culverts | \$ 25,000 | \$ 13,311 | \$ 25,000 | 0.00% | need to replace yard inventory | 25,250 | 25,503 | |
| 3119 | Cold Mix/Crushed Asphalt | \$ 4,500 | \$ 7,458 | \$ 4,500 | 0.00% | | 4,545 | 4,590 | |
| 3120 | Materials - Shop & Supplies | \$ 12,000 | \$ 11,511 | \$ 12,000 | 0.00% | | 12,120 | 12,241 | |
| 3121 | Small Equipment Repairs | \$ 4,000 | \$ 3,027 | \$ 2,000 | 100.00% | major repairs to steamer and pressure washer | 4,040 | 4,080 | |
| 3122 | Advertising/Courier | \$ 1,000 | \$ 410 | \$ 1,000 | 0.00% | | 1,010 | 1,020 | |
| 3125 | Memberships & Subscriptions | \$ 750 | \$ 863 | \$ 750 | 0.00% | | 758 | 765 | |
| 3130 | Equipment Rentals | \$ 30,000 | \$ 30,712 | \$ 30,000 | 0.00% | | 30,300 | 30,603 | |
| 3140 | Equipment Capital Purchases | | | | #DIV/0! | | - | - | |
| 3145 | Equipment Storage | \$ 2,000 | \$ 2,313 | \$ 2,000 | 0.00% | | 2,020 | 2,040 | |
| 3150 | Garage Furnance Fuel | \$ 9,500 | \$ 7,588 | \$ 8,000 | 18.75% | | 9,595 | 9,691 | |
| 3160 | Garage - Main Building | \$ 2,000 | \$ 1,454 | \$ 3,000 | -33.33% | | 2,020 | 2,040 | |
| 3165 | Computer Expenses | \$ 250 | \$ - | \$ 500 | -50.00% | printer | 253 | 255 | |
| 3210 | Grader Expenses - Blades | \$ 3,000 | \$ 3,526 | \$ 2,000 | 50.00% | | 3,030 | 3,060 | |
| 3211 | Grader Fuel | \$ 12,000 | \$ 12,648 | \$ 9,500 | 26.32% | | 12,120 | 12,241 | |
| 3212 | Grader Parts and Repairs | \$ 25,000 | \$ 5,799 | \$ 10,000 | 150.00% | major repairs | 25,250 | 25,503 | |
| 3230 | International Truck licence | \$ 2,000 | \$ 1,993 | \$ 2,000 | 0.00% | | 2,020 | 2,040 | |
| 3231 | International Truck Fuel | \$ 7,500 | \$ 4,906 | \$ 9,000 | -16.67% | | 7,575 | 7,651 | |
| 3232 | International Truck Parts & Repairs | \$ 10,000 | \$ 4,845 | \$ 15,000 | -33.33% | | 10,100 | 10,201 | |
| 3235 | Mack Truck licence | \$ 1,500 | \$ 1,466 | \$ 1,500 | 0.00% | | 1,515 | 1,530 | |
| 3236 | Mack Truck Fuel | \$ 6,000 | \$ 4,099 | \$ 6,000 | 0.00% | | 6,060 | 6,121 | |
| 3237 | Mack Truck Parts & Repairs | \$ 10,000 | \$ 12,632 | \$ 12,000 | -16.67% | winter tires | 10,100 | 10,201 | |
| 3240 | Backhoe Expenses | | \$ 2,899 | | #DIV/0! | | - | - | |
| 3241 | Backhoe Fuel | \$ 4,000 | \$ 2,147 | \$ 3,000 | 33.33% | | 4,040 | 4,080 | |
| 3242 | Backhoe Parts and Repairs | \$ 8,500 | \$ - | \$ 5,000 | 70.00% | maintenance plan, install radio GPS and forks | 8,585 | 8,671 | |
| 3255 | GMC 2019 licence | \$ 100 | \$ - | \$ 100 | 0.00% | | 101 | 102 | |
| 3256 | GMC 2019 Fuel | \$ 7,000 | \$ 6,186 | \$ 4,000 | 75.00% | | 7,070 | 7,141 | |
| 3257 | GMC 2019 | \$ 4,000 | \$ 2,380 | \$ 2,500 | 60.00% | extended warranty | 4,040 | 4,080 | |
| 3260 | GMC Pickup 2015 licence | \$ 265 | \$ - | \$ 265 | 0.00% | | 268 | 270 | |
| 3261 | GMC Fuel 2015 | \$ 4,500 | \$ 4,225 | \$ 4,000 | 12.50% | | 4,545 | 4,590 | |
| 3262 | GMC Parts & Repairs 2015 | \$ 4,000 | \$ 4,006 | \$ 4,000 | 0.00% | | 4,040 | 4,080 | |
| 3270 | Freightliner Expense Licence | \$ 2,200 | \$ 2,144 | \$ 2,200 | 0.00% | | 2,222 | 2,244 | |
| 3271 | Freightliner Fuel | \$ 10,000 | \$ 8,741 | \$ 10,000 | 0.00% | | 10,100 | 10,201 | |
| 3272 | Freightliner Parts & Repairs | \$ 8,000 | \$ 14,298 | \$ 8,000 | 0.00% | | 8,080 | 8,161 | |
| 3273 | Argo Expenses | \$ 1,000 | \$ 324 | | | | 1,010 | 1,020 | |
| 3280 | Excavator | | | \$ - | #DIV/0! | | - | - | |
| 3281 | Excavator Fuel | \$ 4,000 | \$ 2,707 | \$ 4,000 | 0.00% | | 4,040 | 4,080 | |
| 3282 | Excavator Parts & Repairs | \$ 5,000 | \$ 2,028 | \$ 5,000 | 0.00% | | 5,050 | 5,101 | |
| 3660 | Benefits Group Insurance | \$ 22,223 | \$ 20,220 | \$ 15,653 | 41.98% | | 22,446 | 22,670 | |

Department: 1-4-0700 - Conservation Authority

| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | Projected 2023 | Projected 2024 | Comments |
|---------------|------------------------------|----------------------|------------------|------------------------|---------------|------------------------------|------------------|------------------|----------|
| 2310 | Conservation Authority Levy | \$ 12,411 | \$ 12,124 | \$ 12,124 | 2.37% | | \$ 12,535 | \$ 12,660 | |
| 2350 | Mand. Septic Inspection Fees | \$ 1,500 | \$ 2,850 | \$ 600 | 150.00% | | \$ 1,515 | \$ 1,530 | |
| 2400 | Source Water Protection | \$ 500 | | \$ 500 | 0.00% | | \$ 505 | \$ 510 | |
| 2775 | GIS | \$ 9,125 | \$ 7,712 | \$ 7,664 | 19.06% | plus \$1225 for 2021 imagery | \$ 9,216 | \$ 9,308 | |
| 2776 | Transfer to Reserves for GIS | \$ - | | | #DIV/0! | | \$ - | \$ - | |
| TOTALS | | \$ 23,536 | \$ 22,686 | \$ 20,888 | 12.68% | | \$ 23,771 | \$ 24,009 | |
| | | | | | | | \$ - | \$ - | |

Department: 1-4-0800- Building ByLaw Enforcement

| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | Projected 2023 | Projected 2024 | Comments |
|---------------|---------------------------------------|----------------------|------------------|------------------------|---------------|---|------------------|------------------|----------|
| 1141 | ByLaw Enforcement - CPP | \$ 203 | \$ 115 | \$ 203 | 0.00% | | \$ 205 | \$ 207 | |
| 1460 | ByLaw Enforcement - EI | \$ 91 | \$ 88 | \$ 91 | 0.00% | | \$ 92 | \$ 93 | |
| 2410 | Building Inspection Salaries | \$ 11,500 | \$ 12,978 | \$ 11,500 | 0.00% | | \$ 11,615 | \$ 11,731 | |
| 2420 | Building Inspection Other Exp. | \$ 2,000 | \$ 2,137 | \$ 2,000 | 0.00% | | \$ 2,020 | \$ 2,040 | |
| 2430 | Transfer to Reserve for Building Dept | | \$ 11,874 | \$ - | #DIV/0! | | \$ - | \$ - | |
| 2450 | ByLaw Enforcement - WSIB | \$ 138 | \$ 133 | \$ 138 | 0.00% | | \$ 139 | \$ 141 | |
| 2710 | ByLaw Enforcement Officer | \$ 15,000 | \$ 3,973 | \$ 7,500 | 100.00% | recovery from partnering municipalities | \$ 15,150 | \$ 15,302 | |
| 2720 | ByLaw Enforcement Other Exp | \$ 1,000 | \$ 327 | \$ 1,000 | 0.00% | | \$ 1,010 | \$ 1,020 | |
| 2750 | ByLaw Enforcement - EHT | \$ 78 | \$ 77 | \$ 78 | 0.00% | | \$ 79 | \$ 80 | |
| 3000 | Property Cleanup costs | \$ - | | | #DIV/0! | | \$ - | \$ - | |
| 3001 | Property Cleanup Cost Reserves | \$ 2,500 | \$ 2,500 | \$ 2,500 | | | \$ 2,525 | \$ 2,550 | |
| TOTALS | | \$ 32,510 | \$ 34,202 | \$ 25,010 | 29.99% | | \$ 32,835 | \$ 33,163 | |
| | | | | | | | \$ - | \$ - | |
| | | | | | | | \$ - | \$ - | |

Department: 1-4-0900- Animal Control Canine

| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | Projected 2023 | Projected 2024 | Comments |
|---------------|--------------------------------|----------------------|---------------|------------------------|----------------|----------|-----------------|-----------------|----------|
| 2510 | Wages | \$ 1,000 | \$ - | \$ 1,500 | -33.33% | | \$ 1,010 | \$ 1,020 | |
| 2520 | Supplies and Other | \$ 500 | \$ 210 | \$ 500 | 0.00% | | \$ 505 | \$ 510 | |
| 2530 | Live Stock Evaluator-Other Exp | | | | #DIV/0! | | \$ - | \$ - | |
| 2540 | Live stock Evaluator | | | | #DIV/0! | | \$ - | \$ - | |
| 2555 | Veterinary Unit Representative | | | | #DIV/0! | | \$ - | \$ - | |
| TOTALS | | \$ 1,500 | \$ 210 | \$ 2,000 | -25.00% | | \$ 1,515 | \$ 1,530 | |

| Department: 1-4-0901- Animal Control Livestock | | | | | | Projected 2023 | Projected 2024 | Comments |
|--|-----------------------------------|----------------------|---------------|------------------------|----------------|----------------|----------------|---------------|
| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | | |
| 1460 | Livestock Evaluator - EI Benefits | \$ 25 | \$ - | \$ 25 | 0.00% | | \$ 25 | \$ 26 |
| 2530 | Livestock Killed by Dogs/Wolves | \$ 750 | \$ 504 | \$ 1,000 | -25.00% | | \$ 758 | \$ 765 |
| 2535 | Livestock Evaluator Expenses | \$ 75 | \$ - | \$ 100 | -25.00% | | \$ 76 | \$ 77 |
| 2540 | Livestock Evaluator | \$ 100 | \$ - | \$ 150 | -33.33% | | \$ 101 | \$ 102 |
| | TOTALS | \$ 950 | \$ 504 | \$ 1,275 | -25.49% | | \$ 960 | \$ 969 |

| Department: 1-4-0902- Animal Control Veterinary | | | | | | Projected 2023 | Projected 2024 | Comments |
|---|--------------------------------|----------------------|---------------|------------------------|--------------|----------------|----------------|---------------|
| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | | |
| 2550 | Veterinary Unit | 650 | \$ 550 | \$ 650 | 0.00% | | 650 | 650 |
| 2700 | Veterinary Unit Representative | | \$ - | \$ - | #DIV/0! | | | |
| | TOTALS | \$ 650 | \$ 550 | \$ 650 | 0.00% | | \$ 650 | \$ 650 |

continued Page 3

| Department: 1-4-0903- Animal Control Bear | | | | | | Projected 2023 | Projected 2024 | Comments |
|---|---------------|----------------------|--------------|------------------------|----------|----------------|----------------|----------|
| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | | |
| 2570 | Bear Control | 0 | \$ - | \$ - | #DIV/0! | | | |
| | TOTALS | | | | | | | |

| Department: 1-4-0904- Animal Control Pound Keeper | | | | | | Projected 2023 | Projected 2024 | Comments |
|---|-----------------------------|----------------------|--------------|------------------------|----------------|----------------|----------------|-------------|
| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | | |
| 1460 | Pound Keeper EI Deduction | | | \$ - | #DIV/0! | | | |
| 2600 | Pound Keeper Wages | | | \$ - | #DIV/0! | | | |
| 2660 | Pound Keeper Other Expenses | | | \$ - | #DIV/0! | | | |
| | TOTAL | \$ - | \$ - | \$ - | #DIV/0! | | \$ - | \$ - |

Department: 1-4-1000 Other Protections

| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | Percentage Change | Comments | Projected 2023 | Projected 2024 | Comments |
|-----------|---------------------------------|----------------------|-------------------|------------------------|-------------------|----------|-------------------|-------------------|----------|
| 0010 | Fence Viewing | \$ 100 | \$ - | \$ 100 | 0.00% | | \$ 101 | \$ 102 | |
| 0012 | Fence Viewing Expenses | \$ 50 | \$ - | \$ 50 | 0.00% | | \$ 51 | \$ 51 | |
| 0020 | Emergency Planning | \$ 1,000 | \$ 435 | \$ 1,000 | 0.00% | | \$ 1,010 | \$ 1,020 | |
| 0021 | Trsfer to Reserves Emerg. Plan | | | | | | | | |
| 0025 | JEPP Grant Expenditures | | | | #DIV/0! | | \$ - | \$ - | |
| 0040 | Costs Re 911 contract | \$ 693 | \$ 678 | \$ 693 | 0.00% | | \$ 700 | \$ 707 | |
| 0050 | Policing Costs | \$ 173,640 | \$ 185,546 | \$ 182,974 | -5.10% | | \$ 175,376 | \$ 177,130 | |
| 0060 | Wistiwasing Watershed Mgmt Comm | | | | #DIV/0! | | \$ - | \$ - | |
| 1460 | Fence Viewing EI | \$ 20 | | \$ 20 | 0.00% | | \$ 20 | \$ 20 | |
| 1500 | Fence Viewing Expenses | | | | #DIV/0! | | \$ - | \$ - | |
| | TOTAL | \$ 175,503 | \$ 186,659 | \$ 184,837 | -5.05% | | \$ 177,258 | \$ 179,031 | |
| | TOTALS | \$ 234,649 | \$ 244,811 | \$ 234,660 | 0.00% | | \$ 236,989 | \$ 239,352 | |

Department: 1-4-1300 Environmental

| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | Projected 2023 | Projected 2024 | Comments |
|-----------|---------------------------------------|----------------------|-------------------|------------------------|--------------|---|-------------------|-------------------|----------|
| 1141 | CPP Premium | \$ - | \$ 50 | \$ 1,062 | -100.00% | | 0.00 | 0.00 | |
| 1460 | EI Premium | \$ 429 | \$ 393 | \$ 473 | -9.32% | | 433.18 | 437.52 | |
| 1476 | OMERS | \$ 1,745 | \$ 1,598 | \$ 1,874 | -6.88% | | 1762.51 | 1780.13 | |
| 4505 | Site Clean up | \$ 28,000 | \$ 28,488 | \$ 15,000 | 86.67% | shredding at \$18K plus pushing piles | 28280.00 | 28562.80 | |
| 4510 | Site Expenditures | \$ 37,000 | \$ 41,335 | \$ 52,500 | -29.52% | include survey for capacity assesement less not paying for semi annual report from KP | 37370.00 | 37743.70 | |
| 4512 | Recycling/Landfill Educ Comm | | | | #DIV/0! | | 0.00 | 0.00 | |
| 4515 | Landfill Closer Study | | | | #DIV/0! | | 0.00 | 0.00 | |
| 4520 | Trsfr to Reserves Landfill Closure | \$ 10,675 | \$ 8,456 | \$ - | #DIV/0! | | 10781.75 | 10889.57 | |
| 4521 | Transfer to Reserves Monitoring Wells | \$ - | | | #DIV/0! | | 0.00 | 0.00 | |
| 4610 | Recycling | \$ 40,000 | \$ 41,157 | \$ 36,000 | 11.11% | | 40400.00 | 40804.00 | |
| 4620 | Wages - Landfill | \$ 19,390 | \$ 13,163 | \$ 20,819 | -6.87% | | 19583.40 | 19779.23 | |
| 4610 | EHT Premium | \$ 378 | \$ 346 | \$ 406 | -6.87% | | 381.88 | 385.69 | |
| 4650 | WSIB | \$ 646 | \$ 591 | \$ 1,074 | -39.88% | | 652.13 | 658.65 | |
| 4670 | Property Acquisition Costs | | | | #DIV/0! | | 0.00 | 0.00 | |
| 4675 | Landfill Closure Costs | | \$ - | \$ - | #DIV/0! | | 0.00 | 0.00 | |
| | TOTALS | \$ 138,262 | \$ 135,577 | \$ 129,208 | 7.01% | | \$ 139,645 | \$ 141,041 | |

Budget Prep

Second Draft May 5, 2022

| Department: 1-4-1400- Health | | | | | | | | | |
|---|------------------------------|----------------------|------------------|------------------------|---------------|--------------------------------------|------------------|------------------|-------------------------------|
| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | Projected 2023 | Projected 2024 | Comments |
| 5110 | Health Unit | \$ 43,072 | \$ 41,703 | \$ 41,703 | 3.28% | confirmed | \$ 64,608 | \$ 65,577 | 50% increase anticipated 2023 |
| 5200 | Contribution to Hospital | | | | #DIV/0! | | \$ - | \$ - | |
| 6510 | Cemetery Expenses | | \$ 11,830 | | #DIV/0! | care and maintenance fund paying for | \$ - | \$ - | |
| 6520 | One Kids Place | | | | #DIV/0! | | \$ - | \$ - | |
| TOTAL | | \$ 43,072 | \$ 53,533 | \$ 41,703 | 3.28% | | \$ 64,608 | \$ 65,577 | |
| Department: 1-4-1500- Social Assistance | | | | | | | | | |
| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | Projected 2023 | Projected 2024 | Comments |
| 6110 | Social Assistance | \$ 282,539 | \$ 271,694 | \$ 271,703 | 3.99% | confirmed | \$ 286,777 | \$ 291,079 | |
| Department: 1-4-1600- Home for the Aged | | | | | | | | | |
| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | Projected 2023 | Projected 2024 | Comments |
| 6210 | Home for the Aged | \$ 54,172 | \$ 54,172 | \$ 54,444 | -0.50% | | \$ 54,985 | \$ 55,809 | |
| Department: 1-4-1700- Parks | | | | | | | | | |
| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | Projected 2023 | Projected 2024 | Comments |
| 1110 | Parks Expenses | \$ 2,500 | \$ 2,549 | \$ 2,500 | 0.00% | | 2500 | 2500 | |
| 1115 | Tennis Court | \$ 500 | \$ 558 | \$ 500 | 0.00% | | 500 | 500 | |
| 1125 | | | | | #DIV/0! | | | | |
| 1200 | Parks and Rec Insurance | \$ 6,351 | \$ 5,335 | \$ 5,175 | 22.73% | | | | |
| TOTALS | | \$ 9,351 | \$ 8,442 | \$ 8,175 | 14.39% | | \$ 3,000 | \$ 3,000 | |
| Department: 1-4-1800- Recreation | | | | | | | | | |
| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | Projected 2023 | Projected 2024 | Comments |
| 1310 | Recreation Programs & Events | \$ 600 | \$ - | \$ 600 | 0.00% | | 600 | 600 | |
| 1500 | | | | | #DIV/0! | | | | |
| 1510 | Advertising | \$ 100 | \$ - | \$ 100 | 0.00% | | 100 | 100 | |
| 1915 | Trsf to reserve | | \$ 700 | | | | | | |
| TOTALS | | \$ 700 | \$ 700 | \$ 700 | 0.00% | | \$ 700 | \$ 700 | |
| Department: 1-4-1900- Library | | | | | | | | | |

| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | | | |
|-----------|-----------------------|----------------------|------------------|------------------------|---------------|----------|------------------|------------------|--|
| 1910 | Powassan Library | \$ 29,719 | \$ 29,424 | \$ 29,424 | 1.00% | | \$ 30,016 | \$ 30,316 | |
| 1911 | East Ferris Library | \$ 750 | \$ 600 | \$ 1,200 | | | \$ 750 | \$ 750 | |
| 1920 | Library Board Members | | \$ 10 | \$ - | #DIV/0! | | | | |
| | TOTALS | \$ 30,469 | \$ 30,034 | \$ 30,624 | -0.51% | | \$ 30,766 | \$ 31,066 | |

Department: 1-4-2000- Planning

| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | | | |
|-----------|---------------------------------|----------------------|------------------|------------------------|---------------|------------------------|------------------|------------------|--|
| 1110 | Planning Expenses | \$ 8,000 | \$ 9,016 | \$ 6,500 | | | 8000 | 8000 | |
| 1111 | NEW Trsf to Res - OP ZBA review | \$ 12,500 | | | | | | | |
| 1120 | Official Plan Members | | \$ 160 | | #DIV/0! | | | | |
| 1130 | Zoning By-Law Expenses | | | | #DIV/0! | | | | |
| 1135 | Committee of Adjustment | \$ 1,350 | \$ 788 | \$ 800 | 68.75% | increase in honorarium | 800 | 800 | |
| 1140 | Consent Application Expenses | | | \$ 500 | -100.00% | | | | |
| 1320 | Economic Development | | | | #DIV/0! | | | | |
| 1321 | Strategic Planning Expenses | | | | #DIV/0! | | | | |
| 1322 | MainStreet Revitalization Exp | \$ - | \$ - | | | | | | |
| 1330 | Drainage Expenses | \$ 8,000 | \$ 23,369 | \$ 8,000 | 0.00% | | 8000 | 8000 | |
| | TOTALS | \$ 29,850 | \$ 33,333 | \$ 15,800 | 88.92% | | \$ 16,800 | \$ 16,800 | |

Department: 1-4-4000- Education Reg Public

| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | | | |
|-----------|----------------|----------------------|-------------------|------------------------|-----------------|-----------|-------------|-------------|--|
| 1000 | English Public | | \$ 183,648 | \$ 177,846 | -100.00% | estimates | | | |
| 2000 | French Public | | \$ 3,537 | \$ 2,934 | -100.00% | | | | |
| | TOTALS | \$ - | \$ 187,185 | \$ 180,780 | -100.00% | | \$ - | \$ - | |

Department: 1-4-4000- Education Reg Separate

| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | | | |
|-----------|------------------|----------------------|------------------|------------------------|-----------------|----------|-------------|-------------|--|
| 2000 | English Separate | | \$ 16,310 | \$ 14,997 | -100.00% | | | | |
| 1000 | French Separate | | \$ 19,824 | \$ 17,599 | -100.00% | | | | |
| | TOTALS | \$ - | \$ 36,134 | \$ 32,596 | -100.00% | | \$ - | \$ - | |

Department: 1-4-4000- Education Commercial/Industrial

| G/L Acct# | G/L Name | Proposed Budget 2022 | ACTUALS 2021 | Prior Year Budget 2021 | % Change | Comments | | | |
|-----------|---------------------------------|----------------------|--------------|------------------------|----------|----------|--|--|--|
| 1000 | Education Commercial/Industrial | | \$ - | \$ 8,980 | -100.00% | | | | |

| | | | | | | | |
|---------------|-------------------|-------------------|-------------------|----------------|--|-------------------|-------------------|
| TOTALS | \$ 450,153 | \$ 675,227 | \$ 645,505 | -30.26% | | \$ 457,636 | \$ 464,032 |
|---------------|-------------------|-------------------|-------------------|----------------|--|-------------------|-------------------|

| | | | | | | | | | | | | |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--|--|--------------------|
| Reserve Funding | | | | | | | | | | | | - |
| Fire Dept. | - 4,000 | - 60,000 | - 15,000 | - 115,000 | - 12,000 | - 111,000 | - 6,000 | - 80,000 | | | | - 403,000 |
| Working Funds | | | | | | | | | | | | - |
| Capital Expenditures | | | | | | | | | | | | - |
| Parks Equipment | | | | | | | | | | | | - |
| One Time Efficiencies | | | | | | | | | | | | - |
| Cannabis Implementation | | | | | | | | | | | | - |
| Aggregate Pits | | | | | | | | | | | | - |
| Building Dept. | | | | | | | | | | | | - |
| Emergency Planning | | | | | | | | | | | | - |
| Election Expenses | | | | | | | | | | | | - |
| Landfill Closure | | | | | | | | | | | | - |
| Future Roads | | | | | | | | | | | | - |
| Equipment | - 8,000 | - 60,000 | | | | | | | | | | - 68,000 |
| Broadband Improvements | | | | | | | | | | | | - |
| Total Reserves | - 12,000 | - 120,000 | - 15,000 | - 115,000 | - 12,000 | - 111,000 | - 6,000 | - 80,000 | | | | - 471,000 |
| | | | | | | | | | | | | - |
| Grants and Other Funding | | | | | | | | | | | | - |
| ICF - Provincial | | | | | | | | | | | | - |
| ICF - Federal | | | | | | | | | | | | - |
| COVID19 - Provincial | - 100,000 | | | | | | | | | | | - 100,000 |
| OCIF Formula | - 198,403 | - 88,423 | - 88,423 | - 88,423 | - 88,423 | | - 88,423 | - 88,423 | - 88,423 | | | - 817,364 |
| OCIF Top Up | | | | | | | | | | | | - |
| Gas Tax | | - 81,889 | - 81,889 | - 81,889 | - 81,889 | | - 81,889 | | - 81,889 | | | - 491,331 |
| NORDS | - 150,000 | | | | | | | | | | | - 150,000 |
| | | | | | | | | | | | | - |
| Total Grants and Other Funding | - 448,403 | - 170,312 | - 170,312 | - 170,312 | - 170,312 | - | - 170,312 | - 88,423 | - 170,312 | | | - 1,558,695 |
| Total Reserves and Grants | - 460,403 | - 290,312 | - 185,312 | - 285,312 | - 182,312 | - 111,000 | - 176,312 | - 168,423 | - 170,312 | | | - 2,029,695 |
| Net Capital Budget | 319,346 | 307,646 | 370,253 | 91,399 | 299,357 | 45,723 | 809,465 | 36,577 | 354,688 | | | 2,634,457 |
| Transfer from Operating | 319,346 | 307,646 | 370,253 | 91,399 | 299,357 | 45,723 | 809,465 | 36,577 | 354,688 | | | 2,634,457 |

Broken Down by:

| | |
|---------------------------|---------------------|
| Princ./Interest Repayment | 94,346 |
| Transfer from Operating | - |
| New Borrowing | 225,000 |
| | <u>319,346</u> True |